Principal Operations in Japan

Production Facilities
1. Mie Plant
Tires for trucks, buses, light trucks, passenger cars
2. Mishima Plant
Tires for passenger cars and light trucks, racing tires
3. Onomichi Plant
Off-the-road tires
4. Shinshiro Plant
Tires for passenger cars and light trucks
5. Shinshiro-Minami Plant
Tires for passenger cars
6. Hiratsuka Factory
Industrial products, aerospace products, sporting goods
7. Hamatite Plant
Sealing materials, adhesives
8. Hiratsuka-Higashi Plant
Couplings for air-conditioning equipment, oil pressure hose joints, oil pressure hose assemblies
9. Ibaraki Plant
High-pressure hoses, sealing materials
10. Nagano Plant
Oil pressure hose joints, oil pressure hose assemblies

Head Office and Principal Marketing Subsidiaries and Affiliates
1. Head Office
2. Yokohama Continental Tire Co., Ltd.
Comprehensive import sales distributor for Continental AG
3. Yokohama Tire Japan Co., Ltd.
Sales of tires and related products
4. Yokohama Industrial Products Japan Co., Ltd.
Sales of industrial products and related products

Proving Grounds
5. D-PARK
Comprehensive tire proving ground
6. MARY
Comprehensive tire proving ground
Overseas Subsidiaries and Affiliates

**Americas**

**United States**
1. Yokohama Tire Corporation
   - Production and sales of tires and related products
2. SAS Rubber Company
   - Production and sales of hoses
3. YH America, Inc.
   - Production and sales of windshield sealants and hoses
4. Yokohama Aerospace America, Inc.
   - Sales of aircraft components
5. Yokohama Tire (Canada) Inc.
   - Sales of tires and related products
6. Yokohama Rubber Latin America Indústria e Comércio Ltda.
   - Marketing support and services for Latin American distributors

**Canada**
7. Yokohama Aerospace America, Inc.

**Brazil**
8. Yokohama Rubber Latin America Indústria e Comércio Ltda.

**Europe**

**United Kingdom**
   - Sales of tires and related products
10. Yokohama Suisse SA
    - Sales of tires and related products

**Switzerland**
11. Yokohama Scandinavia AB
    - Sales of tires and related products

**Sweden**
12. Yokohama Reifen GmbH
    - Sales of tires and related products
13. Yokohama Europe GmbH
    - Sales of tires and related products
14. Yokohama Industrial Products Europe, GmbH
    - Marketing support and services for European distributors

**Germany**
15. Yokohama Austria GmbH
    - Sales of tires and related products
16. Yokohama Danmark A/S
    - Sales of tires and related products

**Austria**
17. Yokohama Iberia, S.A.
    - Sales of tires and related products

**Denmark**
18. Yokohama Russia L.L.C.
    - Sales of tires and related products
    - Production and sales of tires

**Spain**
20. N.V. Yokohama Belgium S.A.
    - Sales of tires and related products

**Russia**

**Belgium**
22. Yokohama Tyre Australia Pty., Ltd.
    - Sales of tires and related products

**Middle East**

**United Arab Emirates**
23. Dubai Head Office
    - Business coordination
24. Jeddah Office
    - Business coordination

25. Sydney Office

    - Sales of tires and related products

27. Yokohama Suisse SA
    - Sales of tires and related products

28. Yokohama Scandinavia AB
    - Sales of tires and related products

29. Yokohama Reifen GmbH
    - Sales of tires and related products

30. Yokohama Europe GmbH
    - Sales of tires and related products

31. Yokohama Industrial Products Europe, GmbH
    - Marketing support and services for European distributors

32. Yokohama Austria GmbH
    - Sales of tires and related products

33. Yokohama Danmark A/S
    - Sales of tires and related products

34. Yokohama Iberia, S.A.
    - Sales of tires and related products

35. Yokohama Russia L.L.C.
    - Sales of tires and related products

36. Yokohama R.P.Z. L.L.C.
    - Production and sales of tires

37. N.V. Yokohama Belgium S.A.
    - Sales of tires and related products

38. Yokohama Tyre Australia Pty., Ltd.
    - Sales of tires and related products

39. Yokohama Suisse SA
    - Sales of tires and related products

40. Yokohama Scandinavia AB
    - Sales of tires and related products

41. Yokohama Reifen GmbH
    - Sales of tires and related products

42. Yokohama Europe GmbH
    - Sales of tires and related products

43. Yokohama Industrial Products Europe, GmbH
    - Marketing support and services for European distributors

44. Yokohama Austria GmbH
    - Sales of tires and related products

45. Yokohama Danmark A/S
    - Sales of tires and related products

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    - Sales of tires and related products

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    - Sales of tires and related products

    - Production and sales of tires

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    - Marketing support and services for European distributors

68. Yokohama Austria GmbH
    - Sales of tires and related products

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    - Sales of tires and related products

70. Yokohama Iberia, S.A.
    - Sales of tires and related products

71. Yokohama Russia L.L.C.
    - Sales of tires and related products

72. Yokohama R.P.Z. L.L.C.
    - Production and sales of tires

73. N.V. Yokohama Belgium S.A.
    - Sales of tires and related products
### Asia

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<th>Company Name</th>
<th>Activities</th>
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<td>Hangzhou Yokohama Tire Co., Ltd.</td>
<td>Production and sales of tires</td>
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<tr>
<td></td>
<td>Yokohama Hoses &amp; Coupling (Hangzhou) Co., Ltd.</td>
<td>Production and sales of hoses</td>
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<td></td>
<td>Yokohama Hamatite (Hangzhou) Co., Ltd.</td>
<td>Production and sales of windshield sealants</td>
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<td>Suzhou Yokohama Tire Co., Ltd.</td>
<td>Production and sales of tires</td>
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<td>Yokohama Tire Sales (Shanghai) Co., Ltd.</td>
<td>Sales of tires and related products</td>
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<td>Yokohama Rubber (China) Co., Ltd.</td>
<td>Management company for Chinese operations</td>
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<td>Yokohama Industrial Products Sales—Shanghai Co., Ltd.</td>
<td>Sales of hoses, sealants, conveyor belts, and related products</td>
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<tr>
<td></td>
<td>Shandong Yokohama Rubber Industrial Products Co., Ltd.</td>
<td>Production and sales of conveyor belts</td>
</tr>
<tr>
<td>Taiwan</td>
<td>Yokohama Tire Taiwan Co., Ltd.</td>
<td>Sales of tires and related products</td>
</tr>
<tr>
<td></td>
<td>SC Kingflex Corporation</td>
<td>Production and sales of hoses</td>
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<tr>
<td>South Korea</td>
<td>Yokohama Tire Korea Co., Ltd.</td>
<td>Sales of tires and related products</td>
</tr>
<tr>
<td>Philippines</td>
<td>Yokohama Tire Philippines, Inc.</td>
<td>Production and sales of tires</td>
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<tr>
<td></td>
<td>Yokohama Tire Sales Philippines, Inc.</td>
<td>Sales of tires and related products</td>
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<tr>
<td>Thailand</td>
<td>Yokohama Tire Sales (Thailand) Co., Ltd.</td>
<td>Sales of tires and related products</td>
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<td>Yokohama Asia Co., Ltd.</td>
<td>Marketing support and services for Asian distributors</td>
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<td>Yokohama Tire Manufacturing (Thailand) Co., Ltd.</td>
<td>Production and sales of tires</td>
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<td>Yokohama Rubber (Thailand) Co., Ltd.</td>
<td>Production and sales of windshield sealants and hoses</td>
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<td></td>
<td>Tire Test Center of Asia</td>
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<tr>
<td></td>
<td>Y.T. Rubber Co., Ltd.</td>
<td>Processing of natural rubber</td>
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<tr>
<td>India</td>
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<tr>
<td>Vietnam</td>
<td>Yokohama Tyre Vietnam Inc.</td>
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### Oceania

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<tr>
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<td>Yokohama Tyre Australia Pty., Ltd.</td>
<td>Sales of tires and related products</td>
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